



# STATE OF NAMAYINGO DISTRICT AFFAIRS REPORT FOR FY 2020/21

August 2021

## ABSTRACT

A report on the state of affairs of the District for the FY 2020/21 that highlights different department/ Sector key achievements attained that include commencement of Construction Works at Bumeru, Isinde and Buchumba Primary Schools with support from Iceland Embassy under Namayingo District Development Plan for Fishing Communities, procurement of Public Address System to ensure safe record of Council Proceedings. These were amidst challenges of Covid-19 outbreak that among others included low realization of locally raised revenues (74%), Other Government Transfers (73%) and Donations (49%).

PC

District Chairperson

- ✓ Hon. Speaker Sir,
- ✓ Hon. Members of Parliament
- ✓ The RDC /Namayingo
- ✓ Hon. Members of DEC / Council
- ✓ The Chief Administrative Officer
- ✓ Heads of Departments
- ✓ Chairpersons and members of the Statutory Bodies
- ✓ Development partners
- ✓ Invited Guests
- ✓ Ladies and Gentlemen.

Greetings,

**Mr. Speaker**, Section 13(5) of the LGA Cap. 243 and Rule 10(1) of the standard rules of procedure for local Government Councils in Uganda, mandate the District Chairperson to present to the Council a report on the state of affairs of the District at least once every financial year. It is in fulfillment of that mandate that I present to you the State of Affairs of Namayingo District for FY 2020/21 on this day of 17<sup>th</sup> August, 2021.

Mr. Speaker Sir and Honorable Council Members, before I proceed, allow me to thank God who has given us this opportunity to convene here again when we are all alive, amidst this Pandemic. Further Mr. Speaker, allow me congratulate you, Honorable Council Members, Hon. Members of Parliament, and all elected leaders present upon successful election into various positions.

In the same vein Mr. Speaker, allow me congratulate the Resident District Commissioner (RDC) and his staff, Madam Chief Administrative Officer with her Technical Staff, Various Statutory Committees, Non-Governmental Organizations/Community Based Organizations (NGO/CBOs,) Chairpersons of various political organizations and Media Fraternity operating in Namayingo upon having ended FY 2020/21 and started FY 2021/22 successfully. Let me take the same opportunity to request that we observe a minute of silence for our departed colleagues and relatives, among others including Late Bwire Alex Ogago and Late Onyango Gershom who were Chairpersons District Service Commission. May their Souls Rest in Eternal Peace. Amen

Mr. Speaker Sir, despite enumerable challenges encountered in the course of executing our duties for improved service delivery, for example, the Covid-19 pandemic that put standstill on all sectors at International, National and District level affecting the District economically and eventually limiting service delivery, Namayingo District registered recommendable progress in all sectors as highlighted in this report. This was possible because we worked as a team and had very limited internal conflicts. I therefore extend my gratitude to all leaders in

your various capacities for the efforts towards achieving the set developmental objectives for this District.

Honourable Speaker Sir, the District intends to maintain the Vision a developed and harmonious Community that has all the essential amenities of life by 2040 with a mission to optimally utilize the available resources for quality service delivery to improve on the quality of life of the population. Our goal is to plan, Implement, Monitor and strengthen the capacity of all staff to effectively deliver services aimed at achieving the District's vision and to strengthen the competitiveness of the District for Wealth Creation, Inclusive Growth and Employment.

**Mr Speaker, specifically, the district seeks to achieve the five objectives** as highlighted in the District Development Plan Three (DDP III);

- i) Enhance value addition in key growth opportunities;
- ii) Strengthen the private sector capacity to drive growth and create jobs;
- iii) Consolidate and increase the stock and quality of productive infrastructure;
- iv) Enhance the productivity and social wellbeing of the population; and
- v) Strengthen the role of the state in guiding and facilitating development.

Hon. Speaker Sir, the district is composed of three constituencies of Bukooli Islands, Bukooli South and Namayingo South. Bukooli Island constituency has three sub counties namely Sigulu, Bukana and Lolwe Islands. Bukooli South constituency has 2 sub counties and 1 Town Council namely Buswale and Buyinja Sub-Counties and Namayingo Town Council. Namayingo South constituency has 3 Sub counties and 2 town councils namely Mutumba, Banda, Buhemba Sub-Counties and Banda and Mutumba Town Councils. There are 50 parishes with a total of 306 villages serving a projected 2021 population of 240,600 (119,900 female and 120,700 male). The two Town Councils of Banda and Mutumba are yet to receive Indicative Planning Figures for their full functionality and Budget.

Mr. Speaker and Honorable Councilors, the Office of the Resident District Commissioner is responsible for security in the District in collaboration with security agencies. I am pleased to report to you that the District is peaceful and stable despite some challenges noted such as understaffed security personnel and their logistics, property thefts registered, some murders. However, many of these security cases are being handled by the Office of the Resident District Commissioner, District Police Commander, District Internal Security Organization, judiciary and the District leadership at large.

Mr. Speaker Sir, the Magistrate's Court in Namayingo District is fully functional and land was allocated to enable them have established premises. The lack of a resident Magistrate continues to affect the promptness in disposing off cases. We humbly request the Judiciary

to rescue this anomaly. In the same regard, Mr. Speaker, the Director of Public Prosecutions Office in the District is managed by the Resident State Attorney. These two important offices are overwhelmed by the vast size of the District thus leaving the population underserved.

Hon. Speaker Sir, the District has Police and Prisons services located at the District headquarters. Police was allocated land by this Hon. Council awaiting construction of their office premises and shifting.

Mr. Speaker and honourable councilors, thousands of our people are still engulfed in absolute poverty and disease burden. It is important therefore that we continue refocusing our energies and commitment if we are to attain social economic development and transformation of our communities as per our District vision as stated above. We therefore need to exercise maximum transparency, openness and accountability when delivering services to our people.

In this way, I want to ask you to join me in thanking the Central Government and Development partners for the different developments programs and projects being implemented in the District that are geared towards increasing household incomes and improved standards of living of our people.

Mr. Speaker, Namayingo District is comprised of Administration, Finance, Statutory Bodies, Production, Health, Education, Works & Technical Services (Roads & Water), Natural Resources, Community Based services, Planning and Trade, Industry and Local Development Departments with Internal Audit, Procurement & Human Resources as Units that have different legal mandates.

Mr. Speaker, Allow me therefore to present to this Council a report on the state of affairs of the District for the FY 2020/21 that highlights different department/ Sector key achievements attained.

I beg to move.

## 1. COUNCIL AND STATUTORY BODIES

### 1.1 Council

Mr. Speaker Sir, The current District Council is the fourth and came into being in May 2021. It has a representation of 26 councilors from the 8 Sub Counties, 3 Town Councils. The composition is as follows: 15 directly elected councilors, 2 councilor representing the youth, 2 Councilor representing the elderly people, 2 councilors representing persons with disabilities, 2 Councilors representing the Workers, 2 councilors representing youths and 11 women councilors who constitute more than one third of the entire council as provided for under the 1995 constitution of the Republic of Uganda and the LGA Cap 243. The objective of council is to formulate district policies and ensure their implementation in compliance with the Government policy

Mr. Speaker Sir, the District Chairperson is the political head of the District. We have five executive committee members, three (3) Standing committees (Works, Water & Technical Services with 5 members, Finance, Planning, Investment & Administration with 5 members and Social Services with 6 members) of Council that carry out various political functions as provided for under section 68 & 69 of the standard rules of procedure for Local Government Councils in Uganda (as revised, 2014).

#### Achievements in FY 2020/21

- Five Council meetings were held, resolutions communicated and implemented where possible.
- Twenty sectoral Committee sessions were held to ensure that the departmental budgets, programs and activities are implemented as planned.
- Monitoring of government programs has been facilitated and undertaken by the Councilors as implemented under different departments.

#### Challenges

- Decline in Local Revenue has affected implementation of planned activities e.g. monitoring of government activities, untimely payment of Council and committee meetings.
- Covid-19 outbreak affected council sittings.

#### Recommendations

- Intensify Capacity Building sessions for all councilors particularly on their roles.

## 1.2 District Land Board

Honourable Speaker Sir, the Board is the custodian of the unregistered land in the District and is mandated to issue out land titles in the district. During the FY 2020/21, the District Land Board held four meetings.

The achievements were as a result of new arrangement made of the Secretary to District Land Board to sign on land application forms putting to an end corruption tendencies that existed earlier. The only bottle neck now remains with issuance of instructions to survey.

### Challenges

- a) A shift in the registration system by the Centre slowed down process of acquiring titles
- b) Some area land committee over charge applicants making the process expensive
- c) The process to obtain land titles is too bureaucratic and tiresome
- d) Irregular attendance to duty and late coming of staff in the sector affect service delivery
- e) Inadequate funding of the board that hinders full exercise of the Board's mandate
- f) Lack of operational Area Land Committees in some sub- counties and Town Councils
- g) Lack of Land records and other reference tools
- h) The District acquired land for upgrade of Isinde HC II to III but the owners need a "kanzu" worth 30 million.

### Recommendations

- ❖ The Ministry of Land should upgrade the system to ease the process of obtaining titles
- ❖ There is need to have standardized fees for land application at LLG levels
- ❖ The respective units need to expedite the process of Constituting Area Land Committees

## 1.3 Local Government Public Accounts Committee

LGPAC is mandated to study and review the District Internal Audit, Auditor General or any other investigative reports in the District. The committee Examined internal audit quarterly reports for the FYs 2020/2021 and Quarterly reports for PAC produced and Recommendations made to the respective accounting officers to take action.

### Challenges

- ❖ Inadequate funding limits the committee’s scope of work, for example, conducting field visits to ascertain works done in observance of value for money achieved especially on projects implemented.
- ❖ Lack of a vehicle to transport members to the several Lower Local Government entities.

**Recommendation**

- ❖ Consideration of the committee for funding on the locally raised revenue to supplement the ever-reducing government funding

**1.4 Contracts Committee**

Mr. Speaker Sir, the Contracts Committee is mandated to approve bidding and contract documents. The committee awarded contracts for the District, Town Council and Sub Counties during the financial year 2020/2021.

**Challenges**

- ❖ The Procurement and Disposal Unit is also faced with the challenge of limited resources and space for storage of records.

**Recommendation**

- ❖ Some provisional space should be identified for proper storage of documents.

**District Service Commission**

As per Sec. 55(1) of the Local Government Act, the DSC is vested with powers to appoint persons to hold or act in any office in the service of a District or Urban Councils, including the powers to confirm appointments, exercise disciplinary control and accordingly remove persons so appointed from office.

**Major Activities**

The District Service Commission performs the following roles;

- Appointment on Probation
- Appointment on Promotion
- Appointment on Contract
- Acting Appointment
- Appointment on transfer within/of service
- Confirmation in Appointment
- Handle disciplinary cases
- Termination of appointment
- Retire staff from service

- Study leave to the District staff

### Activities undertaken in the Financial Year 2020/21

S/N	Activities	Total
1.	External Advert	01
2.	Appointment on probation	141
3.	Appointment in service	-
4.	Appointment on Promotion	39
5.	Accelerated promotion	12
6.	Appointment on Transfer of Service	02
7.	Acting Appointment	02
8.	Appointment on attainment of higher Qualification	01
9.	Re-instatement	-
10	Re-designation of appointment	-
11	Posthumous appointment	-
12	Regularization of appointment	88
13	Confirmation in appointment	09
14	StudyLeave(Local)	01
15	Studyleave(Abroad)	-
16	Abandonment of duty	01
17	Interdiction	04
18	Noting interdiction	04
19	Retirement on medical grounds	-
20	Retirement in public interest	-
21	Reprimand/Severe reprimand	-
Total		301



## Challenges

- Limited space to keep District Service Commission Records.
- Interference in the work of the District Service Commission especially during recruitment of new staff in the district.
- Limited budgetary allocation to District service commission, hence making the commission to have less meetings compared to the load of business they undertake.
- Delayed submission of disciplinary cases which culminates into delayed justice.
- The membership of the Commission is less by one member and a chairperson
- Only two members of members of the current District Service Commission have been inducted.
- The District Service Commission has never had a substantive Secretary. All those who have been there have been in acting capacity.
- Lack of good coordination between user departments and administration especially during submission for recruitment in the Commission.
- Delayed submission of requests for clearance to recruit to the Public Service Commission hence delaying timely recruitment of staff.

## Recommendations

- Expedite the process of replacing the Chairperson and the other member of the Commission.
- Filing cabinets for the commission should be budgeted for and procured for safety of records.
- Funding for the DSC should be increased to enable it to transact business timely and objectively as by law required.
- There is need for teamwork and good political will in order for the DSC to deliver its services effectively.
- There is need to induct the new members of the Commission to enable them get acquainted with the required recruitment guidelines.
- There is need to recruit a substantive secretary to the District Service Commission.
- Submission of request for clearance to recruit to Public Service Commission should be done in the first quarter of the new financial year.

## 2.0 ADMINISTRATION DEPARTMENT

Mr. Speaker Sir, Administration Department is headed by the Chief Administrative Officer and is mandated by the Public Service to provide technical support, guidance, coordination, implementation, monitoring and evaluation, effective and efficient execution of the Central Government policies and regulations and lawful Council decisions.

The Administration Department achieved the following:

- ❖ Fenced of the district headquarters land
- ❖ Kept proper management of government properties, assets and facilities
- ❖ Attracted implementing partners with MOUs signed
- ❖ Kept the public informed of the government programmes, plans, procedures and actions that impact on them in respect to socio-economic development
- ❖ Ensured availability and improved capacity of employed staff to improve service delivery
- ❖ Staff salaries were regularly paid at least by every 27<sup>th</sup> Day of the Month.
- ❖ Maintained the ambience of the District by cleaning the District premises and offices, providing sanitary items and also paying the support staff.
- ❖ Disciplined staff with deviant behavior with interdiction and other measures and instituted committees to investigate alleged cases of indiscipline.
- ❖ Continued to provide support supervision to all lower local Governments to emphasize discipline, team work and compliance to procedures and regulations.
- ❖ Tried to fill gaps in our staff establishment through facilitation of recruitment of competent staff and also support to the District Service Commission.
- ❖ Regularly tendered advice to the District Executive Committee for guided policy formulation.
- ❖ Continuously undertook monitoring of all Government projects effected by the District and lower Local Governments and took action on noted hitches.
- ❖ Surveyed assets of the District and Lower Local Governments and made Recommendations for the better management of the usable assets and disposal of the obsolete assets.
- ❖ The Department has routinely coordinated all departments and lower local Government activities reported to the relevant Central Government Ministries.
- ❖ Ensured compliance to accounting regulations by coordinating responses to Internal Audit and District PAC. A report on audit issues was forwarded and discussed by Council.
- ❖ Continuously worked with the office of the RDC during Baraza meetings geared towards good governance and accountability, commissioning of Government Programmes, environment/wetland protection sensitizations, and security and Covid-19 meetings

## Personnel

The current overall recruitment/staffing for Namayingo District is detailed below:

- ❖ Local Staff 40.0%
- ❖ Health (PHC) 59.0%
- ❖ Of the 1,003 Primary Teachers, the district has 764 translating into a 76.2% staffing.

### Note:

- ❖ Generally, most departments have substantive heads in positions except for Works, Planning, Natural Resources and TILD.
- ❖ Time management and attendance to duty have significantly improved amongst staff for the 20% staff requirement due to covid-19 Standard Operating Procedures, with others working from home.
- ❖ Majority of the primary schools have Head teachers and more than 6 teachers each as per the MoES guidelines.

## 3.0 FINANCE DEPARTMENT

Mr. Speaker and Honourable Councilors, this department is responsible for budgeting, resource mobilization, resource allocation, expenditure authorization, financial record keeping and financial reporting and providing timely financial services and information to all stakeholders for decision making, leading to efficient and effective service delivery.

During the Financial Year 2020/2021, the department achieved the following:

- ❖ **Audit opinions:** For the last three years the district has been obtaining unqualified opinions an indicator that proper books of accounts are kept.
- ❖ The mandatory financial reports (Final Accounts for Financial year 2019-2020 and midyear financial statements for FY 2020-2021) were prepared and submitted to the respective stakeholders.

Table1: District Overall Revenue performance for Financial Year 2020/21

RevenueSource	FY 2020/21 Budget UGX	Estimated Actual as of June 30, 2021	%age Budget Received
Central GovernmentTransfers	17,893,853,000	18,025,920,000	100.7
Discretionary Government Transfers	3,063,215,000	3,054,309,000	99.7
Locally Raised Revenue	293,131,000	215,739,000	74
Other GovernmentTransfers	2,112,728,000	1,534,532,000	73
Donors	107,373,000	52,359,000	49
<b>Total</b>	<b>23,470,300,000</b>	<b>22,882,859,000</b>	<b>97.5</b>

From table 1 above, it should be noted that there was good performance of Central Government Transfers due to supplementary Budget to support Covid-19 interventions, more than a quarter of the expected locally raised revenues and funds from Other Government Transfers and more than half of funds from donors were not realized due to a number of challenges.

### Challenges

- ❖ **Poor Local revenue performance:** The sector is faced with late closure of books of accounts in sub counties exposing the district to unacceptable practices by sub county chiefs such as late and failure to bank intact revenue collections
- ❖ The department runs on insufficient budget allocations, and therefore there is a need to improve revenue collections to facilitate fully implementation of approved sector activities.
- ❖ Involuntary compliance among tax payers.
- ❖ Depletion of Natural Resources like minerals, sand pits, stone quarries and forests.

### Recommendation

- ❖ Automation of revenue administration, this will not only ease payment of taxes by the tax payers but will improve transparency, timely reporting and improve returns.
- ❖ Continuous sensitization of various stakeholders on the importance of paying taxes.

## 4.0 WORKS & TECHNICAL SERVICES DEPARTMENT

Mr. Speaker, the mandate of the Department is ensure that the infrastructural establishments of the District in terms of roads, buildings, mechanical plants and other infrastructure are well planned for, implemented and maintained. This department is made up of Roads, Water, Housing, Electrical and Mechanical sectors.

### 4.1 Works sector

Mr. Speaker Sir, this sector is the back bone of the district productivity. As you are all aware, most roads are now passable as the district put emphasis on routine maintenance to improve the condition of the roads. I am happy to report to you that the District received a full road unit comprising of a Grader, Sakai-Roller, Wheel Loader, 2 Tipper Lorries and Water bowser. This unit continue to help us further improve the conditions of our feeder roads.

The District has a total Road network of **2300 Km**. This network is divided into three major categories; Trunk, feeder roads and community access roads. The trunk roads are under the

Uganda National Roads Authority, the District is responsible for the feeder roads, and Namayingo T/C & Sub counties are responsible for the community access roads.

In the year 2020/2021, the sector achieved the following;

<b>Mechanized Periodic Maintenance</b>			
<b>DISTRICT ROADS</b>			
	<b>Road Name</b>	<b>Road Length</b>	
1	Nsono -Nsango - Bumoli Road	14 Km	
2	Lutoro - Busiro Road	9Km	
3	Syanyonja - Luwerere Road	5Km	
4	Mukorobi - Lumboka Road	5Km	
5	Simase - Lufudu Road	4 Km	
6	Bukeda - Tangayinka Road	6 Km	
7	Butebyi - Mulombi Road	7 Km	
8	Namayingo - Kitodha Road	14 Km	
		<b>64 Km</b>	

<b>Maintenance of Bridges/Culverts and Swamp raising Activities</b>			
<b>DISTRICT ROADS</b>			
	<b>Road Name</b>	<b>Location</b>	<b>Length of swamp</b>
1	Bridging Luwerere Swamp	Buyinja S/c	500 m
2	Bridging Buwongo Swamp	Buhemba S/c	650 m
3	Bridging Lugadha Swamp	Buswale S/c	350 m

#### **4.2 Rural Electrification**

Mr. Speaker Sir, allow me to report to you that all sub counties of Namayingo District are going to get connected to National power grid. In addition to the first connections made in the previous years, ongoing connections are;

1. Mulombi, Butebeyi, Bulundira, Dohwe to Buhemba S/C Headquarters.
2. Butebeyi, Mulombi A, Mulombi C, Lubango to Mulwanda
3. Nambugu, Nsono to Syanyonja
4. Lwangosia to Namutaba
5. Bulamba

This will greatly improve on the socio-economic development of the people by facilitating the growth of both Micro small and medium enterprises commonly known as *the Jua Kalis*.

#### **4.3 Water Supply, Sanitation and Hygiene**

The sector is mandated to boost safe water coverage in the district which stand at 71%. The water access rates in Namayingo vary from 15% in Bukana Sub-County to 95 % in Buyinja Sub-County, 639 domestic water points which serve Over 143,127 people. Namayingo has 1 piped scheme, 5 mini piped schemes. This is realized after the implementation of both software activities and capital developments which include among others siting and drilling of boreholes, construction of institutional tanks and rehabilitation of non-functional water facilities.

In the year 2020/21, the sector achieved the following;

- ❖ Out of the planned 15 water sources, we successfully drilled 13 deep hand pumped boreholes, 2 were dry wells .The successful were 2 in Bukana S/C, 5 in Mutumba , 2 in Buswale and 3 in Buyinja S/C
- ❖ Constructed a 5-stance lined VIP latrine at Panga, Mukorobi and Musoli
- ❖ Rehabilitated 40 boreholes and protected one shallow well in Lutolo
- ❖ Trained Water and Sanitation (WSS) committees for the new water sources
- ❖ Provided post construction support to the WSS committees of old water sources
- ❖ Carried out the Environmental Impact Assessment (EIA) for all projects in the district
- ❖ Completed mini pipe water system in Mutumba Town Council
- ❖ Carried out feasibility and detailed design for Buyombo in Banda S/C

#### **4.4 Departmental Challenges**

- ❖ Lack of enough funds to rehabilitate all the boreholes in the lower local governments
- ❖ Delayed procurement process

#### **4.5 Recommendations**

Increase on the funding to allow rehabilitation of boreholes

### **5.0 PRODUCTION AND MARKETING DEPARTMENT**

Mr. Speaker Sir, Production and Marketing department is mandated to improve household incomes, food security and proper utilization of natural resources for sustainable social economic development through coordinated delivery of services.

In the year 2020/2021, the sector achieved the following;

- ❖ Completed the phase 1 construction of the water-borne toilet of the District Production and Marketing Offices.
- ❖ Procured 1 motorcycle (LG 0029-088) and issued it to 1 crop extension staff

- ❖ Procured & issued out 227 bags of NAROCAS 1 cassava stem cuttings to 32 farmers who planted 32.4 acres (32 Demonstration gardens each of 1 acre).
- ❖ Procured one micro-scale irrigation kit and established 1 demonstration site on drip and sprinkler irrigation using harvested rain water in Mpano A village, Bulamba ward, Namayingo Town Council (Mwondha Fred Mugoya is the host).
- ❖ Constructed an animal slaughter slab at Namayunju in Namayingo T.C. to improve on meat hygiene.
- ❖ Procured 1 fish cage, 3,000 fingerlings and 450 Kg of feed to establish one demonstration site at Sityohe village in Buhemba sub-county (Host is Buhemba cage fish farmers association).
- ❖ Procured 9 Langstroth bee hives and 2 bee catching boxes to establish a total of 3 demonstration sites in Sigulu sub-county at Bulagaye upper and in Lolwe sub-county at Singila.
- ❖ Conducted one study tour for 42 farmers to visit and interact with a model farmer at Busoga farmers Resource centre located at Busembatya in Bugweri District whereby the participants gained knowledge in fish farming, Banana growing, Dairy and intensive vegetable production, biological control of pests and organic fertilizer production.
- ❖ Under the NAADS/OWC, the department received, verified and issued out to farmers 45 dairy heifers (35 heifers were issued to general farmers while the 10 were issued to women council & women league executive members); We also received 1,933 bags of NAROCAS 1 cassava stem cuttings to plant 483.25 acres; We received 3,636 kg of fish feed & 120,000 Cat fish fingerlings and issued them to a total of 23 farmers in Buswale, Buyinja, Buhemba, Sigulu, Lolwe, Banda & Namayingo town Council. We also received 927,501 Elite Robusta coffee seedlings and distributed to 724 farmers to establish 2,061 acres under the OWC/NAADS.
- ❖ Conducted quarterly supervision and stakeholders monitoring of field agricultural activities by the RDC, DISO, C/P LCV, Sec. Prodn, CAO, DPMO and SMSs.

- ❖ Conducted 4 demonstrations on fodder conservation by making in NTC, Buyinja, Mutumba and Buhemba Sub-counties.
- ❖ Vaccinated 569 dogs and 119 cats against rabies.
- ❖ 25 cows were successfully bred using Artificial Insemination.

### 5.1 Departmental challenges

Mr. Speaker and Honourable Councilors, Production and Market department is faced the following challenges:

- ❖ Rampant animal epidemics, pests and Diseases
- ❖ Unpredictable weather patterns which affect crop production
- ❖ Lack of proper transport means for farm outreaches and supervision both at district level and Sub Counties
- ❖ Inadequate funds to fulfil the department's work plans
- ❖ The invasion of extortionists - money lenders in the district take advantage of the people in dire need of money, thus end confiscating their properties
- ❖ The limited number and high costs of equipment for feed chuff cutters and tractors pose fear for adoption in feeds and feeding technologies

### 5.2 Recommendations

- ❖ Lobby respective ministries of Agriculture to support district with motorcycles for field operations
- ❖ Increase farmers' exposure visits to demonstration farms and model farmers of different value chains to improve technology adoption and profits
- ❖ Improve farm visits by extension workers for disease and pest surveillance and advice
- ❖ The District plans to procure chuff cutters to avail them to farmers at a reduced cost
- ❖ The government should put in place low interest loans for the farmers to invest in and be able to acquire feed choppers and tractors
- ❖ There should be continuous sensitization and demonstrations to farmers on improved Agricultural technologies

## 6.0 EDUCATION DEPARTMENT

Hon. Speaker Sir, this department is mandated to provide quality education to all school going children and equip them with skills, knowledge, attitudes and values with which to make use of the environment, development of self and the nation. This Department has 5 sectors that are; Pre-Primary and Primary Education, Secondary Education, Skills development, Education sports management and Inspection and Special Needs Education and Inspection



Namayingo District has 84 Government Aided Primary schools, and 80 private schools. There are also 5 Universal Secondary Education (USE) Government-Aided secondary schools and 3 private schools partnering with Ministry of education in USE. The district does not have any tertiary institution whether government aided or private.

Mr Speaker Sir, I am happy to inform you and the entire house that with support from the Government of ICELAND through their Embassy in Uganda, Namayingo District Development Program for Fishing Community (NDDP-FC) is being implemented in the Sub Counties of Buhemba, Mutumba and Banda as we plan to roll it out to the Island Sub-Counties in the next three years. The program aims at improving Education and Water, Sanitation and Hygiene (WASH) among the Fishing Communities. As report, Under Education Four projects underway in different sites namely; Constructions of Classroom blocks at Isinde, Bumeru and Buchumba Primary schools in Buhemba, Mutumba and Banda Sub Counties respectively. The construction Education block at the District Head Quarters is ongoing. I wish to confidently report that all the projects are at roofing level.

Mr Speaker Sir, I further in form you and Honourable members that ICELAND Government through NDDP-FC also supported the district with means of transport and office equipment in which two pickup motor vehicles, 1 staff van ,8 Motorcycles, 2 boats, assorted office furniture and computer equipment were delivered. Still under the same program 10 staff members have been offered scholarships to enable them build on their capacity. Therefore on behalf the District I wish to appreciate the Government of ICELAND.

## 6.1 Education indicators

### a) Primary Schools (UPE)

- ❖ Pupil: Teacher ratio stand at 1: 67

### b) Construction Completed during the Financial Year 2020/2021

#### Primary schools

- ❖ Constructed two classrooms at Lolwe P/S and paid all dues including retention fees
- ❖ Constructed two classrooms at Namugongo primary school.
- ❖ Constructed three classrooms at Mayanja P/S
- ❖ Constructed two classrooms at Madowa P/S
- ❖ Constructed two classrooms at Bumooli P/S Completed
- ❖ Renovated two classrooms at Banda P/S
- ❖ Renovated two classrooms at Habala P/S 8
- ❖ Constructed Two classrooms and five stance lined pit latrine at Isinde P/S

- ❖ Constructed Five stance lined pit latrine at Bugoma P/S
- ❖ Constructed Five stance lined pit latrine at Mwango P/S
- ❖ Constructed Five stance lined pit latrine at Butajja P/S Completed
- ❖ Constructed Five stance lined pit latrine at Bulokha P/S
- ❖ Constructed Five stance lined pit latrine at Bugali
- ❖ Constructed two classrooms at Buhemba P/S
- ❖ 176 three seater desks for Namaingo (40), Banda (36), Mayanja (36), Namayuge (36), Madowa (18), Namugongo (10) were delivered to schools

### Secondary Schools

- ❖ Bukana, Lolwe, Banda, Sub Counties then Mutumba & Namayingo Town councils lack Government secondary schools.

### PLE performance for 2019 and 2020

Year	Div I	%	Div II	%	Div III	%	Div IV	%	U	%	X	%	Total	% PASS
2019	123	3.5%	1305	37.2%	990	28.2%	608	17.3%	483	13.8%	40	1.1%	3549	85.3%
2020	131	3.49%	1159	30.8%	1,016	27.0%	735	19.6%	690	18.4%	26	0.69%	3757	80.94%

In the year 2020, total of **3757** candidates registered for the examination and out of **whom 2050 (54.56%)** were boys and **1707 (45.44%)** girls respectively. Out of these 3217 pupils registered **131** (85 boys and 46 girls) passed in Div I (3.49%) **1159** (694 boys and 465 girls) passed in Div II (30.8%) **1,016** (534 boys and 482 girls) passed in Div.III (27.0%) **735**(385 boys and 350 girls) passed in Div IV (19.6%) **690** (340 boys and 350 girls) passed in Div U (failed) (18.4%) **26** (12 boys and 14 girls) dropped out (Div X) (0.69%)

## District UCE performance for 2020

Grade	Number	Percentage
Div 1	28	4
DIV II	97	14
DIV III	180	25
DIV IV	429	60
DIV VII	24	3
DIV IX	47	7
ABSENT	8	1
TOTAL	713	100

Mr. Speaker and Honourable Council Members, the District leadership is still working hard in collaboration with Central Government to ensure that at least each parish in the District has a government aided primary school and a secondary school in every Sub County/Town Council.

### 6.2 Departmental Challenges

- ❖ Long distances that children have to walk to and from school especially in the islands.
- ❖ Lack of enough school facilities e.g. classrooms, science laboratories, libraries and staff accommodation. Also no budget provision for rehabilitation of schools affected by natural disasters.
- ❖ There is inadequate funding of some education departmental programmes especially co-curricular activities (MDD, Science fares, Games & Sports) as well as capacity building workshops for teachers.
- ❖ School dropout level is still high for both boys and girls with such reasons as:
  - Inadequate teaching staffing where we have a ceiling of 764 teachers instead of the expected 1048 teachers for primary. This imbalance gives a 1:67 teacher pupil ratio
  - Inadequate instruction / teaching methodology.
  - Inadequate internal support supervision by Head teachers.
  - Lack of adequate inspection and monitoring due lack of transport facilities.
  - Negative attitude of some pupils, teachers and parents.
  - Lack of exposure to the implementation of the new curriculum
  - Lack of continuous assessment.
  - Early marriages/defilements/early pregnancies.
  - Absenteeism (of pupils & teachers).
  - Poverty
  - Inadequate facilitation of learners by their parents.
  - Lack of staff accommodation.

- Inadequate facilitation the department in terms of transport where only 3 motorcycles are for all the staff.
- Involvement in petty Business.
- Fishing (especially those living near and around lake shores and in the islands.
- House hold chores like: baby-sitting, scaring birds in the gardens
- Lack of scholastic materials by the pupils
- Poor sanitary facilities in some schools especially for the girl child.
- Lack of feeding at schools.
- Crowded classrooms which led some pupils to sit on the floor each time they went to school.
- High teacher – pupil ratio in some schools
- Present Absenteeism of the teachers in schools

### 6.3 Recommendations

Mr. Speaker Sir, as we look forward for a better performance, the Education Department together with the other relevant stakeholders should plan to implement the following strategies:

- ❖ The DEO’s office should intensify monitoring/inspection /supervision of learning institutions.
- ❖ District leadership should set stringent measures for head teachers so as to run schools effectively
- ❖ Head teachers should intensify on support supervision of learning institutions.
- ❖ Teachers should avoid the vice of “Present Absenteeism” and improve on the teachers’ time on task.
- ❖ The district authorities should provide more funds to beef up inspections and monitoring from local revenue.
- ❖ The district leadership should facilitate the inspectorate sector with enough transport facilities.
- ❖ The DEOs office should sensitize communities and parents on how they should endeavor to provide their children with basic learning facilities / scholastic materials.
- ❖ Mid-day meals must be compulsory in all learning institutions as the policy is provided for.
- ❖ Hold feedback workshops for the inspection exercise held at sub county level so as to forge a way of improving performance in primary schools
- ❖ Education department should carry out study tours aimed at learning better ways of teaching.
- ❖ Hold workshops for head teachers’ on education management skills.

- ❖ Set standardized examinations for all the schools within the District and have a common marking centre for P.6 and P.7 class.
- ❖ The District Rewards and Sanctions Committee should set up stringent disciplinary measures to minimize on absenteeism of both teachers and pupils.
- ❖ The district should intensify on the construction of more classrooms and teachers' houses in schools.
- ❖ Increase in the wage bill from current 6.9 bn for 764 teacher to allow the recruitment of the 284 teachers required.
- ❖ Increase in SFG from 300 million to 800 Million annually can save the situation
- ❖ MOES should ensure that UPE grant is released in time to enable school managers to run schools effectively.
- ❖ The District leadership should set stringent and punitive measures against gold mining, petty businesses, household chores, sexual related problems to school age-going children.
- ❖ The District council should set stringent measures to curb errant teachers who absent themselves e.g. Boda boda riders, shopkeepers and drug dealers.

## **7.0 HEALTH SERVICE DEPARTMENT**

Mr. Speaker and Honorable Councilors, our only strategy to help people live quality lives is to improve health services. A health population comprising of nutritive food, safe child bearing, safe motherhood, health services, health education, safe water and control of diseases and epidemics will lead us to realize our common goal and objectives of a prosperous population

- Namayingo is served by 1 Health Sub district i.e. Bukooli South.
- It's also served by 34 Health Facilities i.e. 1 Health Centre IV, 11 Health Centre IIIs and 22 Health Centre IIs.
- 19 Health facilities (1 HC IV, 11HC III and 7HC II) out of 34 conduct Deliveries.
- Sub Counties without Health Centre IIIs include: Banda Rural, Mutumba Rural and Buhemba
- No District Hospital but Land has been secured at Esinde. However, the community has donated 13 Acres of land for the construction of a district Hospital – a land title is being processed.

In the FY 2020/2021, the department achieved the following;

### **7.1 Human Resource**

- ❖ Recruited 5 Health workers we have greatly improved staff remuneration and support supervision. The staffing level is 51.6%.

## 7.2 Drugs and Medical supplies

- ❖ All health facilities receive a bimonthly medicine delivery by NMS – this forms 50% of the total PHC nonwage allocation per health facility.
- ❖ Medical supplies are normally received and monitored by key stakeholders (RDC/DISOs office & HUMC for HC IV, GISOs and HUMCs for HC IIIs and IIs).

## 7.3 Health Infrastructure

- ❖ Completion of Buyinja HCIV OPD.
- ❖ Construction (upgrade) of Syanyonja and Bugana HC IIIs is ongoing.
- ❖ A Theater at Buyinja HC IV was renovated

### Specific District health sector performance indicators

OPD Utilization	viral load suppression rate	Malaria Cases %	Malaria Deaths %	Number of people active on ART	DPT-HepB-Hib 3 coverage (% <1 year)	Proportion of TB cases detected and cured under Community-based DOT	Proportion of villages with functional VHTs %
54.60%	86.6	67	0.02	28620	133.6	85.03	100

## 7.4 Unfunded priority Health Sector Projects for 2021/2022.

- ❖ Construction of Isinde HC II and a staff house at Lolwe HC III.
- ❖ Construction of a Fence at Lolwe HC III and Buyinja HC IV respectively.
- ❖ Repair of the solar system at Sigulu HC II
- ❖ Procure gas cylinders for selected HC IIIs

## 8.0 NATURAL RESOURCES DEPARTMENT

Mr. Speaker and Honourable Councilors, the department has the overall goal of conserving and preserving natural resources and ensuring their sustainable use in the entire District.

In the FY 2020/2021, the department achieved the following;

- ❖ Training, sensitization and monitoring of tree farmers with the district
- ❖ Established two nursery beds at Buyombo CLC in Banda and Butajja in Buyinja
- ❖ Planted trees along selected road reserves on Bulamba –Madowa , Namayingo-Lwangosia and Agibi road)
- ❖ Distributed assorted 34000 seedlings by FIEFOC
- ❖ Maintenance and protection of existing trees planted around district HQs and Health Centers
- ❖ Community sensitization on wetland management, land laws, valuation
- ❖ Promotion of Physical Planning awareness

### **8.1 Departmental Challenges**

- ❖ Lack of departmental transport means to aid field work as the department is field based
- ❖ Limited funding to cater for sector priorities
- ❖ Rampant degradation of the environment especially wetlands

### **8.2 Recommendation**

- ❖ Provide the transport means to the department
- ❖ Increase departmental funding
- ❖ Increased sensitization to combat the rampant degradation of environmental resources
- ❖ Plant trees on government lands to protect them from encroachment

## **9.0 COMMUNITY BASED SERVICES DEPARTMENT**

Mr. Speaker Sir, this department is responsible for community mobilization and empowerment to spur community involvement and engagement in government programmes for sustainable development. It also supports community level initiatives toward the fight against poverty/ self-help projects. Community Based Services targets vulnerable communities, groups, Civil Society Organizations and special interest groups like PWDs, Youths, Women, children and older persons.

In the FY 2020/2021, the department achieved the following;

### **9.1 Youth Livelihood Programme (YLP)**

- Eleven (11) groups were approved for funding in 2020/21 and are yet to receive funds

- A cumulative total of 111 youth groups have so far been funded to accumulative amount of 1,166,593,750=.and only 226,727,000= has so far been recovered.
- A total of 1,335 youth have benefited 688 males and 647 females since implementation in 2014/15.
- Trained members of the approved eleven groups.

### 9.2 Women Economic Empowerment / Uganda Women Entrepreneurship Programme (UWEP)

- 22 Women Groups were funded in the FY 2020/2021 amounting to UGX 156,311,000. The cumulative number of groups supported stands at 94 with cumulative disbursement of 600,567,200= since 2016/17.
- Trained members of the approved 22 groups where 119 group members were trained in UWEP guidelines, Group dynamics and Mindset change.
- Conducted group Monitoring and follow up on recovery where 41,487,000= was recovered between July 2020 to June 2021making cumulative recovery of 131,431,000=.

### 9.3 Supports to PWDs

- Conducted community mobilization, sensitization and formation of PWDs groups.
- Provided financial support under the National special Grant for PWDs (NSG) and the 22% of the Social Development Grant (SDG).
- Eight groups were funded under the NSG totaling to 39,759,000= and two groups were funded under the SDG 22% special grant for PWDs of 7,117,000=. Ten PWD groups supported totaling 46,876,000
- Monitoring of the beneficiary groups.

### 9.4 SAGE DISTRICT PERFORMANCE

Social Assistance Grant for Empowerment (SAGE) is a Government programme that started in the District in the year 2015/16. Namayingo as a District started implementation with the 100 oldest persons in each Sub County, then the 80 years plus club. The beneficiaries are entitled to 25,000/= monthly which is normally paid quarterly.

Current enrolment stands at 1103, Male 575 and female 528 with a cumulative disburse of 1,564,375,000= over the six years of implementation.

FINACIAL YEAR	NUMBER OF BENEFICIARIES	AMOUNT DISBURSED
---------------	-------------------------	------------------



	FEMALE	MALE	TOTAL	
2015/16	297	391	688	68,800,000
2016/17	382	484	866	253,575,000
2017/18	382	484	866	252,525,000
2018/19	545	609	1154	542,475,000
2019/2020	541	594	1135	171,525,000
2020/2021	528	575	1103	275,475,000
<b>TOTAL</b>				<b>1,564,375,000</b>

### 9.5 Parish Community Association (PCA) Programme.

PCA programme is Government of Uganda programme being implemented under the Office of the Prime Minister. The programme extends 30million to each benefiting parish and targets groups in the benefiting parishes who borrow and pay back from the amount disbursed. The programme started in 2020/21 Financial Year and a total of 10 PCAs have been established and funded as below

S/N	NAME OF PCA	S/C	GROUPS BENEFITED	AMOUNT Disbursed
01	Gondohera	Buyinja	11	30,000,000
02	Buduma	Bukana	07	30,000,000
03	Buwoya	Banda	13	30,000,000
04	Madowa	Buswale	9	30,000,000
				30,000,000
05	Lolwe west	Lolwe	10	30,000,000
06	Bumalenge	Sigulu	14	30,000,000
07	Bujwanga	Banda	18	30,000,000
08	Dohwe	Buhemba	12	30,000,000
09	Lubira	Mutumba	12	30,000,000
10	Namayingo central	Namayingo T/C	08	30,000,000
<b>Total</b>				<b>300,000,000</b>

- The first phase PCAs of Gondohera, Buduma, Buwoya and Madowa have started loaning out to members and paying back.
- Conducted community sensitization on PCA guidelines and formation of the PCAs.
- Training of Community Devt Officers (CDOs) and Parish Chiefs on the PCA model.

- Monitoring and follow up on the PCA operations.

## 9.6 ICOLEW

- ❖ Integrated Community Learning for Wealth Creation (ICOLEW) was piloted as a successor program to FAL with support from DVV international. Namayingo district was among the four pilot districts nationally. It was piloted in two sub counties of Banda (Lutolo and Buwoya Parish) and Buyinja (Gondohera and Syanyonja). Actual program implementation commenced in June 2016 with 20 Community Empowerment Groups (CEGs); 10 CEGs in each sub county with a total enrolment of 548 participants, Male 125 and Female 423
- ❖ Refresher training of the 20 CEG Facilitators.
- ❖ Orientation of district and sub county implementers on the Score card methodology and administered score card assessment on service providers and users.
- ❖ Completed two Community Learning Centres (CLCs) at Buyombo and Butajja in Banda and Buyinja respectively. The CLCs were equipped with support of DVV international and are functional.
- ❖ Scale up to two new parishes of Nsono and Buchumba in Buyinja and Banda respectively.
- ❖ Continuous monitoring, support supervision and held meetings with the management committees.
- ❖ Conducted livelihood skills training compost manure making, Tree nursery bed establishment and management and Business skills trainings.
- ❖ In 2020/21 DVV international supported rollout of ICOLEW to two new sub counties of Buhemba and Buswale.
- ❖ Activities conducted included; Orientation of Sub County leaders on ICOLEW, Community sensitization on ICOLEW, Recruitment and training of 20 CEG Facilitators. (1<sup>st</sup> and 2<sup>nd</sup> phase trainings)
- ❖ Facilitators conducted Situation Analysis, generated community priorities and identified learning sites.
- ❖ Registration and screening of adult learners and conducting learning sessions.
- ❖ Development and update of learning units.
- ❖ Hosted a team from Nwoya district on peer review of the ICOLEW programme and report is yet to be shared.
- ❖ Orient selected political leaders on the ICOLEW programme.
- ❖ Received three motorcycles under the Iceland programme.
- ❖ Procured a lap top for the SCDO.

## 9.6 Departmental Challenges

- ❖ Low recovery of the revolving funds under Youth Livelihood funds and UWEP.
- ❖ Inadequate funds to realize the department priorities.

- ❖ Poor mindset of the youths towards work and Government programs
- ❖ Lack of transport means to the DCDO and some CDOs to carry on regular engagement of communities and follow up of the projects.
- ❖ Inadquate funds for rollout and scale up of ICOLEW program to all the Lower Local governments.

### 9.7 Recommendations

- ❖ There is need to enforce and prosecute all revolving fund defaulters.
- ❖ Strengthen follow up of beneficiary groups.
- ❖ Involvement of subject matter specialists to ensure proper management and successful implementation of group projects.
- ❖ There is need to lobby for vehicle and some four motorcycles to CBS department

## 10. PLANNING DEPARTMENT

Mr. Speaker and Honourable Councilors, The District Planning department mandate is to develop comprehensive and integrated District Plans, monitor and evaluate their implementation, it is also in charge of coordinating the planning process, Monitor District Projects, Provide support to Lower Local Governments in development planning, coordinating the District and National assessment exercise and carrying out of feasibility studies among others. It usually works hand in hand with the Finance department in the planning and budgeting processes.

In the FY 2020/2021, the department achieved the following;

- ❖ Procured Public Address System for the District Council
- ❖ Printed and distributed (through the Communication Officer), customized District Calendars and Diaries
- ❖ Mentored and support supervision of LLGs and trainings in participatory planning procedure
- ❖ Coordinated the preparation and compiled and submitted through online PBS portal Annual work plan, Budget and Procurement Plan to the MFPED for FY 2020/2021 and produced copies to all HODs
- ❖ Compiled and submitted quarterly performance reports to the MFPED through the PBS system
- ❖ Supported LLGs in their Budgeting processes through their Budget Conferences
- ❖ Mentored LLG on Programme Based Budgeting Tool/ System (PBB/ PBS) and its operations
- ❖ Developed, reviewed and submitted the District Statistical abstract
- ❖ Reviewed and submitted the District Strategic Plan for Statistics

- ❖ Coordinated the completion of District Development Plan III (which is still under review by a Consultant assigned to the District by National Planning Authority)

### **10.1 Departmental Challenges**

- ❖ Covid – 19 outbreak affected planned trainings
- ❖ Lack of a one stop center system for collection, consolidation and storage of District Data for easy retrieval and quick production of reports when needed.

### **10.2 Recommendations**

- ❖ There is need for development and or building of either an online or offline District system for storage and management of data housed in Planning.

### **11.0 DISTRICT INTERNAL AUDIT UNIT**

Mr. Speaker and Honourable Councilors, the Internal Audit function has the overall goal of auditing all the disbursed district funds and ensures that there is indeed value for money.

In the FY 2020/2021, the department achieved the following;

- ❖ Quarterly routine audits of 8 Sub Counties, all Health Units, public primary schools, government aided secondary school and HLG departments were conducted in time and reports consolidated and submitted to stakeholders.

### **11.1 Notable Audit challenges**

- ❖ Insufficient funding to facilitate all planned activities and this leads to limitation of audit scope
- ❖ Late revenue banking by sub county entities
- ❖ Irregular attendance to duty by sub county staff which creates audit gap and compromises service delivery
- ❖ Incomplete record keeping of financial and accounting records
- ❖ Limited follow up to actions/recommendations for both audit and PAC reports
- ❖ Gross encroachment on public lands
- ❖ Limited information flow to all District stakeholders

### **Recommendations**

- ❖ Monthly close of Books of Accounts by Finance Department should be strictly adhered to
- ❖ Increase funding to the unit to bridge the gap

- ❖ Regular supervision of implemented projects in all sectors. The input of the Audit cannot be over emphasized
- ❖ Institution of robust financial and management internal controls to counter all gaps for example regular monitoring and supervision of works and procurements, installation of suggestion box in all administration units, ground breaking ceremonies of all public projects and revitalization of regular barrazas and public talks/discussions
- ❖ Invest in securing titles of all public lands
- ❖ Diversify the revenue base of the District to allow implementation of planned activities for improved service delivery such as lobbying and writing grant proposals.

### **12.0 Trade, Industry and Local Economic Development**

Mr. Speaker and Honourable Councilors, the Trade, Industry and Local Economic development was created out of the Production and Marketing Department with an overall goal of promoting and establish the Local economic development (LED) initiatives aimed at managing resources and to stimulate the local economy. The results of the LED initiative includes improvement in the local economic and tax base.

The Trade Industry and Local economic development has 6 sub-sectors, namely; Trade Development and Promotion Services, Enterprise Development Services, Market Linkage Services, Cooperative mobilization and Outreach Services, Tourism Promotional Services and Industrial Development Services

The department has was able to accomplish the following in Financial Year 2020/2021

- ❖ Aided Registration of 46 Cooperatives with Registrar of Cooperatives; 41 EMYOOGA Cooperatives and 5 Ordinary Cooperatives.
- ❖ Aided the opening of 54 EMYOOGA Cooperative Bank accounts and 1,680,000,000 was wired on these accounts by Microfinance Support Centre Limited.
- ❖ Monitored, mentored and supervised 25 Cooperatives in the whole District
- ❖ Held one political monitoring of the departmental activities in Lolwe Sub-County
- ❖ Trained 260 Cooperative leaders across the District in their roles and responsibilities, credit default management and good cooperative management practices
- ❖ Trained 180 Sub-county Business Community leaderships on their roles and responsibilities across the District
- ❖ Businesses were Profiled in Buswale, Bukana and Lolwe Sub-counties
- ❖ Value addition facilities were profiled in Buhemba, Buyinja and Lolwe Sub-Counties
- ❖ Held two talk shows on Business Registration and Trade laws on Eastern Voice radio
- ❖ Market information was disseminated to farmers across the District.
- ❖ Probable tourism sites where identification was done in ..... sub-counties
- ❖ Streamlining of tourism activities in the District Development Plan was done.

- ❖ 20 Businesses were aided to register their business names with URSB across the District.
- ❖ Namayingo District has focused attention to LED and wealth creation through a people, public, private partnership strategy. This is evident in joint committees, contracting for infrastructure development and maintenance.

**FOR GOD AND MY COUNTRY**



Mr. Ronald Sanya  
**District Chairperson**

**Note: Annexures available on request from the user departments**